

<b>AQANPAHAS</b>	<b>Nov 30, 21</b>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
10035 · Comerica - Checking	119,451.34
10045 · PayPal	656.20
10055 · California Bank & Trust	<u>36,311.00</u>
<b>Total Checking/Savings</b>	156,418.54
<b>Accounts Receivable</b>	
12000 · Accounts Receivable	<u>2,939.94</u>
<b>Total Accounts Receivable</b>	2,939.94
<b>Other Current Assets</b>	
10115 · SBEP City Fees & Services	2,703.06
10120 · BID Receivable	5,039.06
10125 · MAD Receivable	46,067.19
10145 · Farmers Market Receivable	16,315.88
10155 · Prepaid Expense	7,623.41
10190 · Tech. Assistance/Acctg. Rcvbl.	<u>2,625.00</u>
<b>Total Other Current Assets</b>	<u>80,373.60</u>
<b>Total Current Assets</b>	239,732.08
<b>Fixed Assets</b>	
10200 · Office Furniture & Equipment	21,364.81
10220 · Accumulated Depreciation	<u>-21,364.81</u>
<b>Total Fixed Assets</b>	<u>0.00</u>
<b>TOTAL ASSETS</b>	<b><u>239,732.08</u></b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
<b>Other Current Liabilities</b>	
20225 · SBEP Advance	11,921.15
20230 · Sales Tax Payable	3.00
21000 · Payroll Liabilities	
Vacation Payable	<u>7,305.58</u>
<b>Total 21000 · Payroll Liabilities</b>	<u>7,305.58</u>
<b>Total Other Current Liabilities</b>	<u>19,229.73</u>
<b>Total Current Liabilities</b>	<u>19,229.73</u>
<b>Total Liabilities</b>	19,229.73
<b>Equity</b>	
31100 · Unrestricted Net Assets	100,340.43
Net Income	<u>120,161.92</u>
<b>Total Equity</b>	<u>220,502.35</u>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b><u>239,732.08</u></b>

AQAN BY AS

					TOTAL
	Nov 21	Budget	Variance	Jul - Nov 21	Budget
<b>Income</b>					
40015 · CityFest	0.00	0.00	0.00	1,320.00	150,000.00
40020 · Farmers Market	32,095.37	14,584.00	17,511.37	117,068.92	72,920.00
40030 · SBEP	3,572.08	2,500.00	1,072.08	11,778.85	7,500.00
40035 · SBEP City Fees & Services.	2,703.06			2,703.06	
40040 · MAD	9,193.51	7,515.00	1,678.51	46,067.19	37,575.00
40050 · BID	5,039.06	7,503.00	-2,463.94	34,916.21	37,515.00
40085 · Technical Assistance/Acctg.	1,000.00			1,000.00	
40100 · Nightmare on Normal Street	17,926.99	0.00	17,926.99	69,495.15	46,500.00
40115 · Taste 'N Tinis	0.00	8,250.00	-8,250.00	0.00	8,250.00
40140 · Banner Space	0.00	210.00	-210.00	0.00	1,050.00
40150 · Grants	15,000.00			52,285.00	
40155 · Pride of Hillcrest/Block Party	0.00	0.00	0.00	284,304.08	55,000.00
40170 · Hillcrest Artwalk	122.98	2,000.00	-1,877.02	4,262.22	10,000.00
40190 · Hillcrest Security Subscription	552.67	1,834.00	-1,281.33	5,070.64	9,170.00
40195 · Hillcrest Steam Cleaning	1,636.09	1,000.00	636.09	4,415.89	5,000.00
41110 · MAD Formation/Expansion	0.00	1,667.00	-1,667.00	0.00	8,335.00
41120 · Fund Raising	20.00	834.00	-814.00	14,123.99	4,170.00
41125 · AT&T Mural Project	0.00			45,000.00	
<b>Total Income</b>	<b>88,861.81</b>	<b>47,897.00</b>	<b>40,964.81</b>	<b>693,811.20</b>	<b>452,985.00</b>
<b>Expense</b>					
<b>50000 · Personnel</b>					
50005 · Salaries	16,712.19	15,634.00	1,078.19	66,139.06	74,570.00
50025 · Employer Taxes - Federal	1,305.34	1,363.00	-57.66	5,107.61	6,535.00
50030 · Employer Taxes - State	268.51	304.00	-35.49	479.60	1,400.00
50035 · Health Insurance	2,955.35	857.00	2,098.35	5,235.37	4,285.00
50040 · Workers Comp Insurance	0.00	117.00	-117.00	0.00	585.00
<b>Total 50000 · Personnel</b>	<b>21,241.39</b>	<b>18,275.00</b>	<b>2,966.39</b>	<b>76,961.64</b>	<b>87,375.00</b>
<b>50045 · Operating</b>					
50050 · Rent Office Space	0.00	842.00	-842.00	4,200.00	4,210.00
50055 · Storage	521.00	292.00	229.00	3,553.00	1,460.00
50060 · Accounting	2,096.75	1,764.00	332.75	10,476.75	7,820.00
50065 · Audit	0.00	0.00	0.00	0.00	7,500.00
50070 · Equipment Purchase	0.00	125.00	-125.00	17,744.00	625.00
50075 · Intern/Consultant	0.00	500.00	-500.00	13,030.50	2,500.00
50080 · Bank & Credit Card Charges	63.84	50.00	13.84	376.38	250.00
50085 · Repair/Maintenance/Cleaning	0.00	234.00	-234.00	0.00	1,170.00
50090 · Office Supplies	308.41	167.00	141.41	505.20	835.00
50095 · Postage and Delivery	0.00	30.00	-30.00	547.89	150.00
50100 · Printing/Photocopy	249.98	150.00	99.98	1,429.96	750.00
50110 · Dues/Subscriptions	411.20	0.00	411.20	711.20	0.00
50115 · Staff Development	0.00			1,000.00	

Hillcrest Business Improvement Association, Inc. A/R Aging Summary As of November 30, 2021

**AQAN BY AS**

	<b>TOTAL</b>				
	<b>Nov 21</b>	<b>Budget</b>	<b>Variance</b>	<b>Jul - Nov 21</b>	<b>Budget</b>
<b>50120 · Meetings</b>	444.94	125.00	319.94	1,210.55	625.00
<b>50125 · Legal</b>	705.00	209.00	496.00	982.00	1,045.00
<b>50130 · Telephone &amp; Internet</b>	1,401.13	209.00	1,192.13	7,327.65	1,045.00
<b>50135 · Parking/Mileage</b>	266.98	67.00	199.98	266.98	335.00
<b>50140 · Depreciation</b>	0.00	25.00	-25.00	0.00	125.00
<b>50330 · D &amp; O / Liability Insurance</b>	0.00	1,167.00	-1,167.00	21,535.48	5,835.00
<b>Total 50045 · Operating</b>	<b>6,469.23</b>	<b>5,956.00</b>	<b>513.23</b>	<b>84,897.54</b>	<b>36,280.00</b>
<b>51000 · Neighborhood/Outreach Promotion</b>					
<b>51515 · CityFest</b>	0.00	0.00	0.00	4,487.50	90,000.00
<b>51525 · Promotion/Marketing/Campaigns</b>	0.00	667.00	-667.00	12,573.58	3,335.00
<b>51526 · Taste</b>	919.65	0.00	919.65	919.65	0.00
<b>51527 · Taste 'N Tinis</b>	3,346.14	5,000.00	-1,653.86	3,346.14	5,000.00
<b>51530 · Banners</b>	0.00	375.00	-375.00	1,276.25	1,875.00
<b>51535 · Web Site Communications</b>	0.00	125.00	-125.00	0.00	625.00
<b>51540 · Business Mixers/Open House</b>	2,582.86	459.00	2,123.86	37,611.50	2,295.00
<b>51545 · Newsletter</b>	0.00	142.00	-142.00	0.00	710.00
<b>51555 · Farmer's Market</b>	2,400.00	792.00	1,608.00	4,400.00	3,960.00
<b>51560 · Business Forum/Open House</b>	20.89			20.89	
<b>51580 · Hillcrest Artwalk</b>	596.78	1,334.00	-737.22	10,087.17	6,670.00
<b>51585 · AT&amp;T Mural Project.</b>	0.00			6,000.00	
<b>51800 · Pride of Hillcrest/Block Party</b>	2,000.00	0.00	2,000.00	149,872.03	60,000.00
<b>51880 · Nightmare on Normal</b>	32,860.20	0.00	32,860.20	50,518.55	35,000.00
<b>Total 51000 · Neighborhood/Outreach Promotion</b>	<b>44,726.52</b>	<b>8,894.00</b>	<b>35,832.52</b>	<b>281,113.26</b>	<b>209,470.00</b>
<b>53000 · Physical Improvements</b>					
<b>51575 · Pride Flag Project</b>	0.00	125.00	-125.00	656.16	625.00
<b>53125 · Hillcrest Sign Utilities/Maint.</b>	189.29	434.00	-244.71	1,162.66	2,170.00
<b>53130 · Security</b>	4,619.50	3,769.00	850.50	18,478.00	18,845.00
<b>53131 · Security Subscription</b>	1,191.50	1,542.00	-350.50	4,766.00	7,710.00
<b>53134 · Steam Cleaning Subscription</b>	1,650.00	875.00	775.00	7,175.00	4,375.00
<b>53136 · Banners</b>	672.00			672.00	
<b>53137 · Pressure Washing/Steam Cleaning</b>	2,515.01	1,250.00	1,265.01	13,512.55	6,250.00
<b>53139 · Sidewalk Cleaning/Improvements</b>	4,223.00	3,757.00	466.00	22,504.00	18,785.00
<b>53150 · Dumpsters</b>	0.00	690.00	-690.00	4,717.13	3,450.00
<b>53155 · Tree/Flower/Light Maintenance</b>	867.00	1,000.00	-133.00	4,335.00	5,000.00
<b>53158 · Lighting Projects</b>	0.00	667.00	-667.00	0.00	3,335.00
<b>53159 · MAD Formation/Expansion</b>	4,661.92	1,667.00	2,994.92	14,090.64	8,335.00
<b>53161 · Special Projects</b>	35,164.29	834.00	34,330.29	38,607.70	4,170.00
<b>53165 · Contingency</b>	0.00	2,023.00	-2,023.00	0.00	10,115.00
<b>Total 53000 · Physical Improvements</b>	<b>55,753.51</b>	<b>18,633.00</b>	<b>37,120.51</b>	<b>130,676.84</b>	<b>93,165.00</b>
<b>Total Expense</b>	<b>128,190.65</b>	<b>51,758.00</b>	<b>76,432.65</b>	<b>573,649.28</b>	<b>426,290.00</b>
<b>Net Income</b>	<b>-39,328.84</b>	<b>-3,861.00</b>	<b>-35,467.84</b>	<b>120,161.92</b>	<b>26,695.00</b>

ACCOUNTS	Variance
<b>Income</b>	
40015 · CityFest	-148,680.00
40020 · Farmers Market	44,148.92
40030 · SBEP	4,278.85
40035 · SBEP City Fees & Services.	
40040 · MAD	8,492.19
40050 · BID	-2,598.79
40085 · Technical Assistance/Acctg.	
40100 · Nightmare on Normal Street	22,995.15
40115 · Taste 'N Tinis	-8,250.00
40140 · Banner Space	-1,050.00
40150 · Grants	
40155 · Pride of Hillcrest/Block Party	229,304.08
40170 · Hillcrest Artwalk	-5,737.78
40190 · Hillcrest Security Subscription	-4,099.36
40195 · Hillcrest Steam Cleaning	-584.11
41110 · MAD Formation/Expansion	-8,335.00
41120 · Fund Raising	9,953.99
41125 · AT&T Mural Project	
<b>Total Income</b>	<b>240,826.20</b>
<b>Expense</b>	
<b>50000 · Personnel</b>	
50005 · Salaries	-8,430.94
50025 · Employer Taxes - Federal	-1,427.39
50030 · Employer Taxes - State	-920.40
50035 · Health Insurance	950.37
50040 · Workers Comp Insurance	-585.00
<b>Total 50000 · Personnel</b>	<b>-10,413.36</b>
<b>50045 · Operating</b>	
50050 · Rent Office Space	-10.00
50055 · Storage	2,093.00
50060 · Accounting	2,656.75
50065 · Audit	-7,500.00
50070 · Equipment Purchase	17,119.00
50075 · Intern/Consultant	10,530.50
50080 · Bank & Credit Card Charges	126.38
50085 · Repair/Maintenance/Cleaning	-1,170.00
50090 · Office Supplies	-329.80
50095 · Postage and Delivery	397.89
50100 · Printing/Photocopy	679.96
50110 · Dues/Subscriptions	711.20
50115 · Staff Development	

<b>AQANIBRAS</b>	<b>Variance</b>
50120 · Meetings	585.55
50125 · Legal	-63.00
50130 · Telephone & Internet	6,282.65
50135 · Parking/Mileage	-68.02
50140 · Depreciation	-125.00
50330 · D & O / Liability Insurance	15,700.48
<b>Total 50045 · Operating</b>	<b>48,617.54</b>
<b>51000 · Neighborhood/Outreach Promotion</b>	
51515 · CityFest	-85,512.50
51525 · Promotion/Marketing/Campaigns	9,238.58
51526 · Taste	919.65
51527 · Taste 'N Tinis	-1,653.86
51530 · Banners	-598.75
51535 · Web Site Communications	-625.00
51540 · Business Mixers/Open House	35,316.50
51545 · Newsletter	-710.00
51555 · Farmer's Market	440.00
51560 · Business Forum/Open House	
51580 · Hillcrest Artwalk	3,417.17
51585 · AT&T Mural Project.	
51800 · Pride of Hillcrest/Block Party	89,872.03
51880 · Nightmare on Normal	15,518.55
<b>Total 51000 · Neighborhood/Outreach Promotion</b>	<b>71,643.26</b>
<b>53000 · Physical Improvements</b>	
51575 · Pride Flag Project	31.16
53125 · Hillcrest Sign Utilities/Maint.	-1,007.34
53130 · Security	-367.00
53131 · Security Subscription	-2,944.00
53134 · Steam Cleaning Subscription	2,800.00
53136 · Banners	
53137 · Pressure Washing/Steam Cleaning	7,262.55
53139 · Sidewalk Cleaning/Improvements	3,719.00
53150 · Dumpsters	1,267.13
53155 · Tree/Flower/Light Maintenance	-665.00
53158 · Lighting Projects	-3,335.00
53159 · MAD Formation/Expansion	5,755.64
53161 · Special Projects	34,437.70
53165 · Contingency	-10,115.00
<b>Total 53000 · Physical Improvements</b>	<b>37,511.84</b>
<b>Total Expense</b>	<b>147,359.28</b>
<b>Net Income</b>	<b>93,466.92</b>

A/R Aging Summary	110 GENERAL	220 SPECIAL EVENTS	410 BID CONTRACT
<b>Income</b>			
40015 · CityFest	0.00	1,320.00	0.00
40020 · Farmers Market	0.00	117,068.92	0.00
40030 · SBEP	0.00	0.00	0.00
40035 · SBEP City Fees & Services.	0.00	2,703.06	0.00
40040 · MAD	0.00	0.00	0.00
40050 · BID	0.00	0.00	34,916.21
40085 · Technical Assistance/Acctg.	0.00	0.00	0.00
40100 · Nightmare on Normal Street	0.00	69,495.15	0.00
40150 · Grants	52,285.00	0.00	0.00
40155 · Pride of Hillcrest/Block Party	0.00	284,304.08	0.00
40170 · Hillcrest Artwalk	0.00	4,262.22	0.00
40190 · Hillcrest Security Subscription	4,853.08	217.56	0.00
40195 · Hillcrest Steam Cleaning	4,273.07	142.82	0.00
41120 · Fund Raising	312.64	13,811.35	0.00
41125 · AT&T Mural Project	45,000.00	0.00	0.00
<b>Total Income</b>	<b>106,723.79</b>	<b>493,325.16</b>	<b>34,916.21</b>
<b>Expense</b>			
<b>50000 · Personnel</b>			
50005 · Salaries	38,468.22	9,268.66	8,969.88
50025 · Employer Taxes - Federal	2,943.42	757.01	685.63
50030 · Employer Taxes - State	0.00	479.60	0.00
50035 · Health Insurance	5,235.37	0.00	0.00
<b>Total 50000 · Personnel</b>	<b>46,647.01</b>	<b>10,505.27</b>	<b>9,655.51</b>
<b>50045 · Operating</b>			
50050 · Rent Office Space	4,200.00	0.00	0.00
50055 · Storage	3,553.00	0.00	0.00
50060 · Accounting	7,551.75	0.00	0.00
50070 · Equipment Purchase	17,744.00	0.00	0.00
50075 · Intern/Consultant	268.00	12,762.50	0.00
50080 · Bank & Credit Card Charges	376.38	0.00	0.00
50090 · Office Supplies	505.20	0.00	0.00
50095 · Postage and Delivery	547.89	0.00	0.00
50100 · Printing/Photocopy	1,179.98	249.98	0.00
50110 · Dues/Subscriptions	711.20	0.00	0.00
50115 · Staff Development	1,000.00	0.00	0.00
50120 · Meetings	1,210.55	0.00	0.00
50125 · Legal	982.00	0.00	0.00
50130 · Telephone & Internet	7,302.65	25.00	0.00
50135 · Parking/Mileage	266.98	0.00	0.00
50330 · D & O / Liability Insurance	21,535.48	0.00	0.00
<b>Total 50045 · Operating</b>	<b>68,935.06</b>	<b>13,037.48</b>	<b>0.00</b>
<b>51000 · Neighborhood/Outreach Promotion</b>			

A/R Aging	110 GENERAL	220 SPECIAL EVENTS	410 BID CONTRACT
51515 · CityFest	0.00	4,487.50	0.00
51525 · Promotion/Marketing/Campaigns	157.30	11,966.28	450.00
51526 · Taste	0.00	919.65	0.00
51527 · Taste 'N Tinis	0.00	3,346.14	0.00
51530 · Banners	726.25	550.00	0.00
51540 · Business Mixers/Open House	1,962.86	30,846.97	4,801.67
51555 · Farmer's Market	0.00	4,400.00	0.00
51560 · Business Forum/Open House	0.00	20.89	0.00
51580 · Hillcrest Artwalk	216.00	9,871.17	0.00
51585 · AT&T Mural Project.	6,000.00	0.00	0.00
51800 · Pride of Hillcrest/Block Party	0.00	149,872.03	0.00
51880 · Nightmare on Normal	199.83	50,318.72	0.00
<b>Total 51000 · Neighborhood/Outreach Promotion</b>	<b>9,262.24</b>	<b>266,599.35</b>	<b>5,251.67</b>
<b>53000 · Physical Improvements</b>			
51575 · Pride Flag Project	656.16	0.00	0.00
53125 · Hillcrest Sign Utilities/Maint.	0.00	0.00	564.24
53130 · Security	0.00	0.00	0.00
53131 · Security Subscription	4,766.00	0.00	0.00
53134 · Steam Cleaning Subscription	7,175.00	0.00	0.00
53136 · Banners	0.00	0.00	672.00
53137 · Pressure Washing/Steam Cleaning	0.00	0.00	0.00
53139 · Sidewalk Cleaning/Improvements	8.98	0.00	12,200.02
53150 · Dumpsters	504.76	0.00	1,329.15
53155 · Tree/Flower/Light Maintenance	0.00	0.00	4,335.00
53159 · MAD Formation/Expansion	14,090.64	0.00	0.00
53161 · Special Projects	37,495.52	203.56	908.62
<b>Total 53000 · Physical Improvements</b>	<b>64,697.06</b>	<b>203.56</b>	<b>20,009.03</b>
<b>Total Expense</b>	<b>189,541.37</b>	<b>290,345.66</b>	<b>34,916.21</b>
<b>Net Income</b>	<b>-82,817.58</b>	<b>202,979.50</b>	<b>0.00</b>

AQA #	Description	510 MAD	610 SBEP	TOTAL
	<b>Income</b>			
	40015 · CityFest	0.00	0.00	1,320.00
	40020 · Farmers Market	0.00	0.00	117,068.92
	40030 · SBEP	0.00	11,778.85	11,778.85
	40035 · SBEP City Fees & Services.	0.00	0.00	2,703.06
	40040 · MAD	46,067.19	0.00	46,067.19
	40050 · BID	0.00	0.00	34,916.21
	40085 · Technical Assistance/Acctg.	0.00	1,000.00	1,000.00
	40100 · Nightmare on Normal Street	0.00	0.00	69,495.15
	40150 · Grants	0.00	0.00	52,285.00
	40155 · Pride of Hillcrest/Block Party	0.00	0.00	284,304.08
	40170 · Hillcrest Artwalk	0.00	0.00	4,262.22
	40190 · Hillcrest Security Subscription	0.00	0.00	5,070.64
	40195 · Hillcrest Steam Cleaning	0.00	0.00	4,415.89
	41120 · Fund Raising	0.00	0.00	14,123.99
	41125 · AT&T Mural Project	0.00	0.00	45,000.00
	<b>Total Income</b>	<b>46,067.19</b>	<b>12,778.85</b>	<b>693,811.20</b>
	<b>Expense</b>			
	<b>50000 · Personnel</b>			
	50005 · Salaries	0.00	9,432.30	66,139.06
	50025 · Employer Taxes - Federal	0.00	721.55	5,107.61
	50030 · Employer Taxes - State	0.00	0.00	479.60
	50035 · Health Insurance	0.00	0.00	5,235.37
	<b>Total 50000 · Personnel</b>	<b>0.00</b>	<b>10,153.85</b>	<b>76,961.64</b>
	<b>50045 · Operating</b>			
	50050 · Rent Office Space	0.00	0.00	4,200.00
	50055 · Storage	0.00	0.00	3,553.00
	50060 · Accounting	300.00	2,625.00	10,476.75
	50070 · Equipment Purchase	0.00	0.00	17,744.00
	50075 · Intern/Consultant	0.00	0.00	13,030.50
	50080 · Bank & Credit Card Charges	0.00	0.00	376.38
	50090 · Office Supplies	0.00	0.00	505.20
	50095 · Postage and Delivery	0.00	0.00	547.89
	50100 · Printing/Photocopy	0.00	0.00	1,429.96
	50110 · Dues/Subscriptions	0.00	0.00	711.20
	50115 · Staff Development	0.00	0.00	1,000.00
	50120 · Meetings	0.00	0.00	1,210.55
	50125 · Legal	0.00	0.00	982.00
	50130 · Telephone & Internet	0.00	0.00	7,327.65
	50135 · Parking/Mileage	0.00	0.00	266.98
	50330 · D & O / Liability Insurance	0.00	0.00	21,535.48
	<b>Total 50045 · Operating</b>	<b>300.00</b>	<b>2,625.00</b>	<b>84,897.54</b>
	<b>51000 · Neighborhood/Outreach Promotion</b>			



AQA File #	510 MAD	610 SBEP	TOTAL
51515 · CityFest	0.00	0.00	4,487.50
51525 · Promotion/Marketing/Campaigns	0.00	0.00	12,573.58
51526 · Taste	0.00	0.00	919.65
51527 · Taste 'N Tinis	0.00	0.00	3,346.14
51530 · Banners	0.00	0.00	1,276.25
51540 · Business Mixers/Open House	0.00	0.00	37,611.50
51555 · Farmer's Market	0.00	0.00	4,400.00
51560 · Business Forum/Open House	0.00	0.00	20.89
51580 · Hillcrest Artwalk	0.00	0.00	10,087.17
51585 · AT&T Mural Project.	0.00	0.00	6,000.00
51800 · Pride of Hillcrest/Block Party	0.00	0.00	149,872.03
51880 · Nightmare on Normal	0.00	0.00	50,518.55
<b>Total 51000 · Neighborhood/Outreach Promotion</b>	0.00	0.00	281,113.26
<b>53000 · Physical Improvements</b>			
51575 · Pride Flag Project	0.00	0.00	656.16
53125 · Hillcrest Sign Utilities/Maint.	598.42	0.00	1,162.66
53130 · Security	18,478.00	0.00	18,478.00
53131 · Security Subscription	0.00	0.00	4,766.00
53134 · Steam Cleaning Subscription	0.00	0.00	7,175.00
53136 · Banners	0.00	0.00	672.00
53137 · Pressure Washing/Steam Cleaning	13,512.55	0.00	13,512.55
53139 · Sidewalk Cleaning/Improvements	10,295.00	0.00	22,504.00
53150 · Dumpsters	2,883.22	0.00	4,717.13
53155 · Tree/Flower/Light Maintenance	0.00	0.00	4,335.00
53159 · MAD Formation/Expansion	0.00	0.00	14,090.64
53161 · Special Projects	0.00	0.00	38,607.70
<b>Total 53000 · Physical Improvements</b>	45,767.19	0.00	130,676.84
<b>Total Expense</b>	46,067.19	12,778.85	573,649.28
<b>Net Income</b>	<b>0.00</b>	<b>0.00</b>	<b>120,161.92</b>

Hillcrest Business Improvement Association, Inc. A/R Aging Summary As of November 30, 2021

<b>AQAAP/CHAB</b>	<b>Current</b>	<b>1 - 30</b>	<b>31 - 60</b>	<b>61 - 90</b>	<b>&gt; 90</b>	<b>TOTAL</b>
<b>Adam Gillman</b>	0.00	0.00	0.00	0.00	1,000.00	1,000.00
<b>Family Health Centers of San Diego</b>	0.00	0.00	500.00	0.00	0.00	500.00
<b>Mark Edrington</b>	0.00	0.00	0.00	0.00	739.94	739.94
<b>UC San Diego Health</b>	0.00	0.00	700.00	0.00	0.00	700.00
<b>TOTAL</b>	<b>0.00</b>	<b>0.00</b>	<b>1,200.00</b>	<b>0.00</b>	<b>1,739.94</b>	<b>2,939.94</b>